

FinTech Platforms and Mutual Fund Distribution




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Joint work with Xiaomeng Lu and Jun Pan, both from SAIF, SJTU

The Rise of Technological Platforms

- Empowered by technological innovations, platforms have disrupted their respective industries, and transform the way we live.
 - ▶  for information.
 - ▶  for retail goods.
 - ▶  for social networking.
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- In this paper, we ask the following questions:
 - ▶ What happens when platforms are allowed to intermediate financial products?
 - ▶ What are the economic consequences, *both intended and unintended*, on investors and the market?

FinTech Platforms Distribution of Mutual Fund in China

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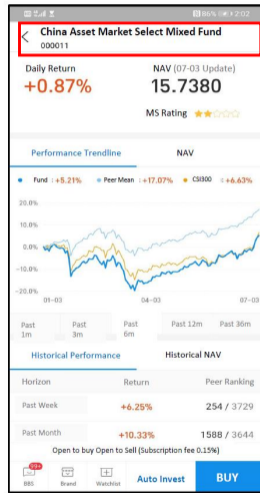
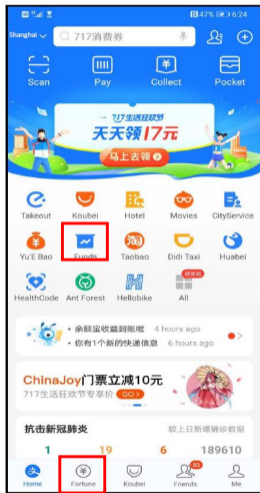
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- Advantages of platforms: vast fund coverage, large user base, reduction in subscription fee, convenience of access.
- Due to these advantages, platforms grew quickly into a formidable presence. By end of 2018, it is estimated that platforms capture about one third of the indirect sales of funds in China.



Mobile App of Alipay (Ant Financial/Group)



Preview of Results

- We find a striking increase in flow-performance sensitivity associated with the emergence of platforms. (A winner-take-all effect)
- We provide evidence suggesting that the information display on these platforms leads to the amplified performance chasing in the market.
- We examine the consequence of the emergence of platforms:
 - ▶ Fund managers: increase risk taking to enhance the probability of becoming top performers.
 - ▶ Fund families: the organizational structure of large fund families weakens as platforms level the playing field for all funds.

Data and Key Variables

Our sample: actively-managed equity, mixed, and bond funds from 2008 through 2018.

- **Performance Deciles:** Each quarter, funds within each style (equity, mixed, and bond) are sorted by their past-12 month raw returns into deciles. Decile 10 contains the top performers.

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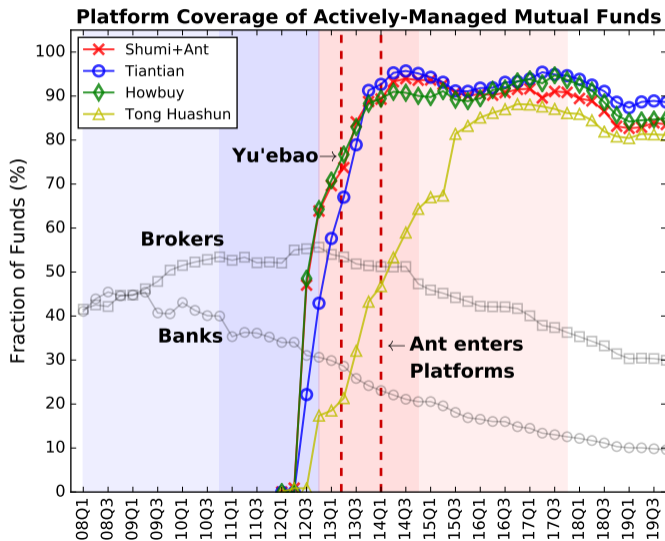
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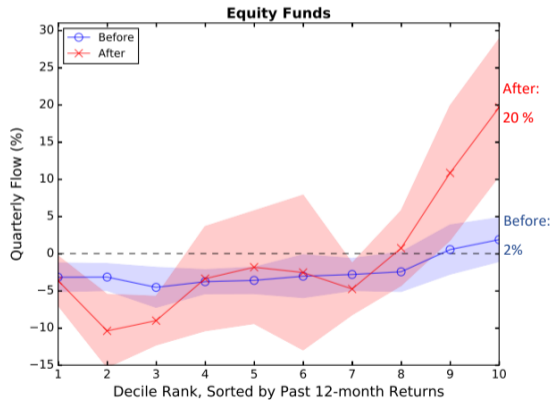
- **Fund Entrance Date:** The dates when each fund enters each platform.

Funds' Swift Entrance onto Platforms



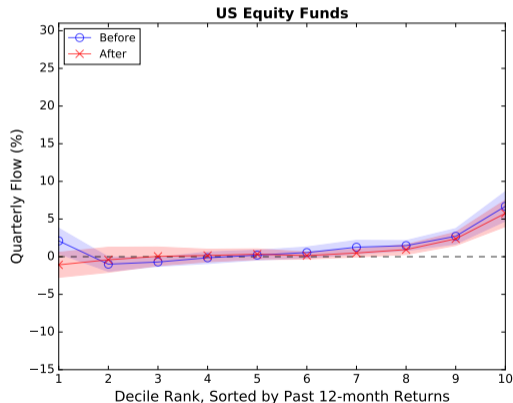
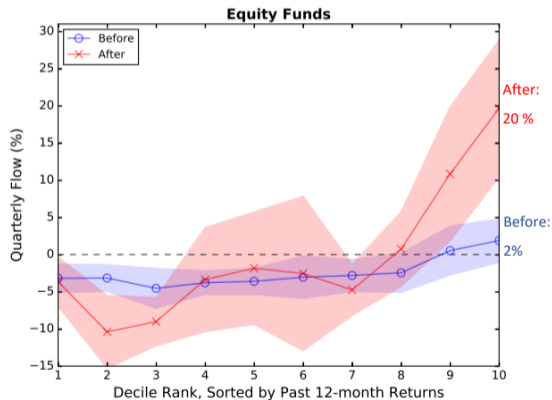
Amplified Performance Chasing: Before and After Policy Change

Before: 2008–2012; After: 2013–2017



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Amplified Performance Chasing: Staggered Fund Entrance onto Platforms

$$\text{Flow}_t^i = a + b \text{Decile10}_{t-1}^i + c \text{Decile10}_{t-1}^i \times \text{Platform}_t^i + d \text{Platform}_t^i + \text{Controls} + \epsilon_t^i \quad (1)$$

$\text{Platform}_t^i = 1$ if fund i is covered by both Ant Financial and Tiantian in quarter t .

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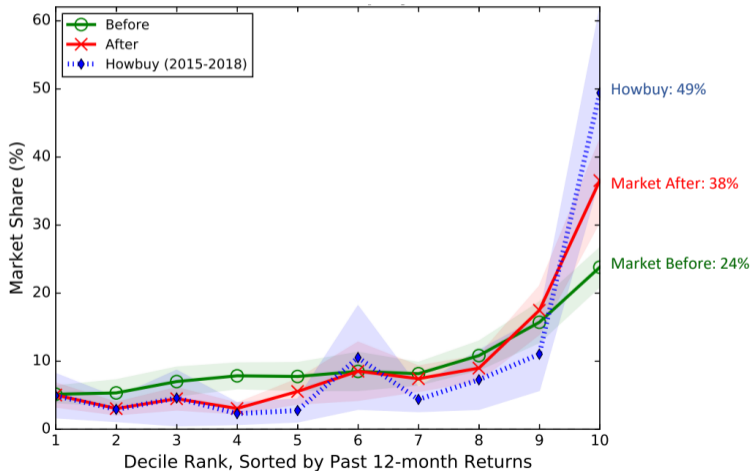
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	Equity	Mixed	Bond	All
Decile10	6.985*** (6.03)	6.127*** (4.71)	14.383*** (4.79)	8.132*** (8.32)
Decile10×Platform	16.964*** (3.75)	11.399*** (5.34)	-5.101 (-1.26)	7.966*** (4.72)
Platform	-3.097 (-1.07)	1.759 (1.29)	1.432 (0.67)	-0.702 (-0.63)
Controls, Time FE	Y	Y	Y	Y
Observations	6,705	12,941	6,766	26,412
R-squared	0.079	0.065	0.123	0.066

Direct Evidence from Howbuy

Howbuy > Market After > Market Before
(platforms > traditional + platforms > traditional only)



Information Display: Identical List of Front-Page Funds across Platforms

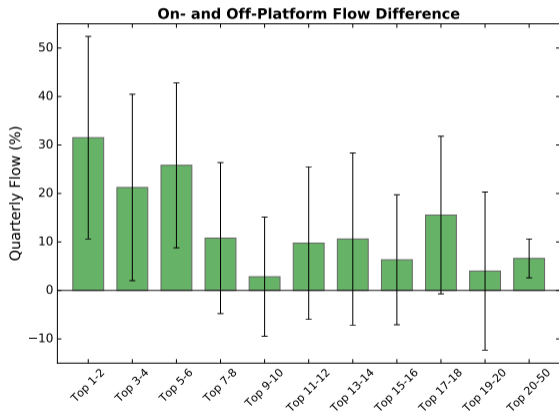
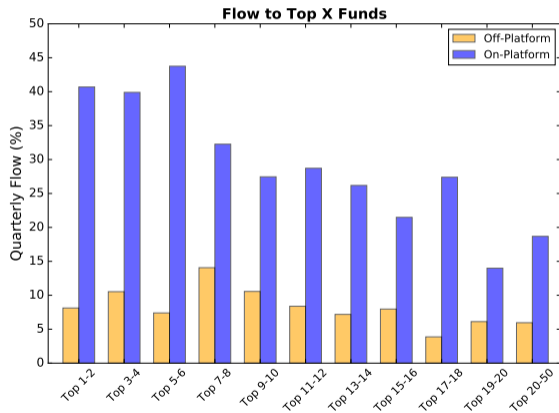
Alipay

Fund Ranking List		
Performance Rank		
Equity	NAV	12m Ret
Fullgoal Internet Equity... 006751	2.2969	+126.34%
GF Diversified Emerging... 003745	2.2027	+123.01%
GF Medical Equity... 004851	2.9606	+114.88%
ICBC Frontier Medical... 001717	3.3350	+111.61%
BY Medical Health ... 001915	1.9980	+110.09%
Central Europe Medical... 006228	2.1169	+108.17%
TrueValue Medical... 003230	2.7651	+108.04%
FS Cinda New Energy... 001410	3.2030	+107.85%
ICBC Medical Health... 006002	2.7578	+106.87%

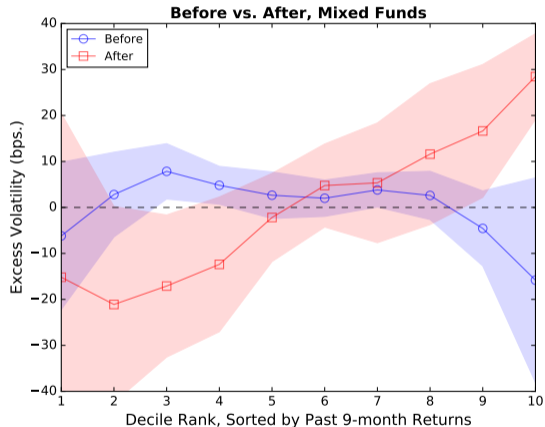
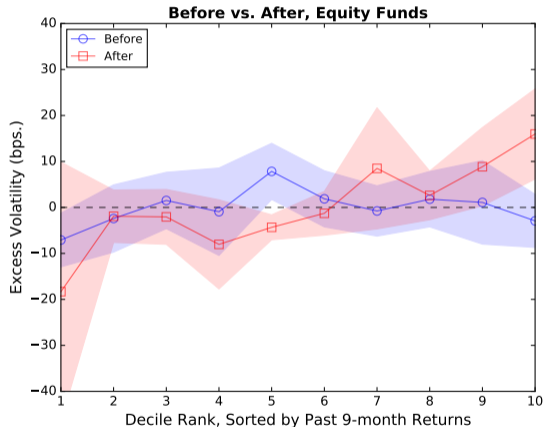
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10 Central Europe Medical... 006229	2.0957 2020-7-3	106.68%	☆	

Information Display Channel: Top X Funds



Fund Managers: Increased Risk Taking after Platform Entrance



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	Total Vol		Systematic Vol		Idiosyncratic Vol	
Platform	7.091*	6.068	6.425*	5.264	2.815**	2.583**
	(1.80)	(1.64)	(1.70)	(1.47)	(2.15)	(2.10)
Top 10×Platform		12.017*		15.767**		-0.714
		(1.87)		(2.48)		(-0.19)
Top 11-20×Platform		13.135**		15.885**		3.24
		(2.11)		(2.57)		(1.23)
Top 21-50×Platform		11.124**		11.373**		2.99
		(2.25)		(2.50)		(1.31)
Top 10		7.074*		4.335		6.147***
		(1.85)		(1.29)		(3.05)
Top 11-20		5.144**		1.08		3.615***
		(2.69)		(0.69)		(3.08)
Top 21-50		4.541***		2.572*		3.876***
		(2.83)		(1.87)		(4.66)
Controls, Time FE, Fund FE	Y	Y	Y	Y	Y	Y
Observations	42,407	42,407	40,604	40,604	40,604	40,604
R-squared	0.815	0.817	0.808	0.81	0.762	0.764

Fund Families: Weakened Organization Structure

- Pre platforms, large fund families serve as mini-platforms.
- Post platforms, large fund families lose their cohesiveness.
- We find that, after funds enter platforms,
 - ▶ Funds' ranking within the family becomes less important in attracting flows.
 - ▶ The co-movement of fund flows weakens within family.
 - ▶ The incentive for fund family to groom star funds drops.

Conclusions

FinTech platforms, as a new type of distribution channel, can have a direct and important impact on investor behavior. The experience in China offers a glimpse into the future:

- The winner-take-all effect is overwhelmingly strong.
- A large disruption to the landscape of the mutual fund industry.
- Simplified information display: a common concern across a variety of FinTech platforms. See Barber et al. (2020) on stock trading through Robinhood; Liao et al. (2020) on mobile interface for P2P lending, etc.
 - ▶ Tech-firms, equipped with superior customer data and advanced analytical technology, have a comparative advantage in providing customized advice.